

MTFS Savings Tracker (2022/23 - 2025/26)

Directorate:Adults, Health & Communities

Period:6

Red	Saving fully/partially unachievable
Amber	Saving achievable but full/partial slippage required
Green	Saving met in full and on time

Green	Saving is on schedule to deliver agreed Objectives, Outcomes and Benefits
Amber	There is only an intermediate level of confidence in delivery
Red	Low level of confidence in delivery of the saving. URGENT action required.

		2023/24										2024/25 - 2027/28				
MTFS Savings Ref	Cabinet Decision Date	Saving proposal	Description	2023/24 £'000s	Total £'000	2023/24 Projected Full Year Savings £'000s	2023/24 Savings surplus/ (shortfall) £'000s	RAG Status (Delivery of 2023/24 Saving)	Comment on Delivery RAG Status	Actions plans to mitigate shortfall	2024/25 £'000s	2025/26 £'000s	2026/27 £'000s	2027/28 £'000s	RAG Status (Delivery of Saving 23/24+)	Comments on RAG Status & Actions to address Amber/Red (2024/25+)
<b>People - Adults, Health &amp; Communities</b>																
B2.8	13-Feb-18	Mental Health (overachievement of original target)	Working with our delivery partner, Barnet, Enfield & Haringey Mental Health Trust, the Clinical Commissioning Group and our communities to strengthen the prevention and 'enablement' pathways for mental health and to ensure the support we provide minimises the long-run dependency of adults with mental health issues. For those whose needs require a social care intervention, we will develop the market and look at new commissioning arrangements to improve value for money as well as promoting choice and control for the service user.	500	500	350	(150)	Red	Due to the issues with the case management financial migration, we are unable to fully quantify the level of savings in Mental Health						Amber	
PA6	12-Feb-19	Transfer of High Cost Day Opps (overachievement of original target)	Lease three ex-day centre premises to a local provider to support 15-20 service users at reduced cost, and closer to their existing support networks.	110	110	110	0	Green	We have a provider savings project later this month, that will review packages of care and support plans for high cost LD placements. The savings from this project will cover this legacy MTFS item.						Amber	
PA8	12-Feb-19	Investment of drug and alcohol savings in preventative services for adults and families, targeting health inequalities	Retendering of the three core substance misuse adult contracts has created savings, available from January 2019. Use these savings for investment in areas to improve health and wellbeing, with a split between cashable savings and investments in preventative services that reduce health inequalities	100	100	100	0	Green							Amber	
AS101	01-Mar-21	Fast Track Financial Assessments (overachievement of original target)	Further to reviewing comparative statistics for income collection with our nearest neighbours, some areas of income collection were reviewed with the view to maximise council income collection.  Existing income collection initiatives have been expanded upon where this has proved successful. This includes charging for managed accounts, fast tracking financial assessments, reviewing clients potentially eligible for charging that had not previously been assessed.  The income opportunities presented here are working with existing policies and approvals. This savings bid is noting the increased stretch for inclusion in the MTFS for 2020/21.	124	124	1,000	876	Green	This area is due to generate over a £1m, the £350k savings are linked to income generation self-funder fees and assessment conversion.						Amber	
	01-Mar-21	Adults Delayed Savings - C19		201	201	201	0	Green	We have a provider savings project later this month, that will review packages of care and support plans for high cost LD placements. The savings from this project will cover this legacy MTFS item.						Amber	
AHC_SAV_001	07-Feb-23	Improved processes and practises to ensure that residents receive the right level of care		2,245	2,245	1,750	(495)	Amber	Savings are made up of £500k reablement and £257k CHC.		850	0	0	0	Amber	
AHC_SAV_002	07-Feb-23	Mental Health accommodation and outcomes		188	188	273	85	Green	Savings achieved as at P5 £68k		0	0	0	0	Amber	
AHC_SAV_003	07-Feb-23	Preventing debt build up for clients and sustainable financial pathway improvement		800	800	350	(450)	Red	This is linked into two client debt projects.		700	-400	-100	0	Amber	
AHC_SAV_004	07-Feb-23	Contract reviews		500	500	500	0	Green			500	0	0	0	Amber	
AHC_SAV_005	07-Feb-23	Improved commissioning and efficiencies		1,300	1,300	0	(1,300)	Red	Plans to achieve savings target are currently under consideration.		0	0	0	0	Amber	
<b>Subtotal: Adults, Health &amp; Communities</b>				<b>6,068</b>	<b>6,068</b>	<b>4,634</b>	<b>(1,434)</b>				<b>1,574</b>	<b>(400)</b>	<b>(100)</b>	<b>0</b>	<b>Amber</b>	

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<b>People - Children's Services</b>																
20/25-PE10	11-Feb-20	Reducing placement costs through effective management of the market	Reduce operational costs through streamlining management and staffing and improving efficiency in teams	100	100	100	0	Green			200				Amber	
CH103	01-Mar-21	Delivering residential mother and baby assessments	Reduce the costs of placements through an effective inhouse foster carer recruitment and retention strategy and through effective brokerage and negotiation of placements	30	30	30	0	Green			30				Amber	
CYP_SAV_001	07-Feb-23	Improved Service Commissioning to offset inflation pressure	Savings Approved at July 2019 Cabinet	1,000	1,000	1,000	0	Green							Amber	
CYP_SAV_002	07-Feb-23	Extension of existing savings programmes		500	500	500	0	Green							Amber	
<b>Total: Children's Services</b>				<b>1,630</b>	<b>1,630</b>	<b>1,630</b>	<b>0</b>				<b>230</b>	<b>0</b>	<b>0</b>	<b>0</b>		

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PL20/22	01-Mar-21	Visitors Vouchers Pricing Structure change		50	50	0	(50)	Red	Combination of MTFS and F&C's - P2 projections reporting an unachievement of £124k. This due to the change from paper vouchers to virtual - this impacts on the bulk buying behaviour.		50	50	0	0	Red	Ongoing data analysis and review
PL20/33	01-Mar-21	Residents Permits Pricing Structure		(10)	(10)	-10	0	Green			210	0	0	0	Amber	
PL20/34	01-Mar-21	Change 2 hour restrictions to full day		(40)	(40)	-40	0	Green			270	0	0	0	Amber	
PL20/35	01-Mar-21	Night Time Enforcement		0	0	0	0	Green			80	10			Amber	
PL20/36	01-Mar-21	Pay for Parking - Introduce a minimum 1 hour purchaseable sessions,		(10)	(10)	-10	0	Green			110	0	0	0	Amber	
PL20/38	01-Mar-21	Moving Traffic PCN - expansion of moving traffic enforcement such as virtual road closures to support LTN		100	100	40	(60)	Amber	Combination of MTFS and F&C's - P2 projections reporting an unachievement of £124k. This due to the change from paper vouchers to virtual - this impacts on the bulk buying behaviour.		360	-			Amber	
PL20/30	01-Mar-21	Targeted recovery of PCNs issued to persistent evaders. Dedicated resources introduced as part of new operational model and PMIS		80	80	80	0	Green			80	80	0	0	Green	
EN_SAV_001	07-Feb-23	School Streets and LTN - Moving Traffic Cameras Enforcement (75 cameras)		5,716	5,716	4,834	(882)	Amber	Original assumptions have changed - reduced cameras (e.g. number of cameras in zones). Higher than expected exemptions, increased number of cancellations. Higher volume of challenge representations. Higher level of sustained vandalism.		(1,109)	(300)	(50)	0	Green	
EN_SAV_001	07-Feb-23	New 4-5 area HGV restriction zones - Enforcement Sites		574	574	122	(452)	Red	Delayed implementation (rephased) - This programme is delayed due to pressure in managing the LTN camera vandalism. 5 cameras not 10 as per Pro-forma savings - however, 5 new camera sites now operational to allow enforcement of established HGV zones (where no enforcement existed before).  Income rate will depend on the level of compliance and how quickly that occurs once PCNs begin to be issued.		(50)	0	0	0	Amber	Further options for longer term mitigations are also being considered.
EN_SAV_001	07-Feb-23	PCN Debt Recovery Parking strategy compliance increase		200	200	200	0	Green			200	100	0	0		
EN_SAV_004	07-Feb-23	Not recruiting to existing vacancies		45	45	45	0	Green								
20/25-YC06	11-Feb-20	Libraries - Re-imagining our Libraries offer for a better future.		0	0	0	0	Amber			25	0	0	0	Amber	
CSE_SAV_001	07-Feb-23	Customer Services & Libraries Service Reviews		300	300	230	(70)	Amber	Approx. £140k savings from the proposed re-structure of management resources and reviewing the Home Library Service delivery model - the staff consultation opened 3rd July for 30 days and also a light touch residents consultation is required regarding the Home Library Service, therefore full implementation will not be before September 2023, hence the whole saving will not be achieved (approx £70k) Staff Consultation launched on the 3rd July.		160	160	0	0	Amber	
<b>Total:Climate and Community</b>				<b>7,005</b>	<b>7,005</b>	<b>5,491</b>	<b>(1,514)</b>				<b>386</b>	<b>100</b>	<b>(50)</b>	<b>0</b>		

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<b>People - Housing</b>																
HO102	01-Mar-21	HfH taking over the lease of PSL properties on their expiry		51	51	51	0	Green			12				Amber	
AHC_SAV_006	07-Feb-23	Extended Provision (Lodge & Council-owned buildings)		99	99	0	(99)	Red	The redesign of Russell Road has not progressed cannot tender for a designer/contractor until report from structural engineer recommends route forward. Additional surveys signed off but brief definition scope document on hold until findings of structural report defines the scope of works. equally change is leadership operational director to be briefed. temporary PM to be recruited. Project will not be on site this financial year. Modular homes development is progressing valuation report to be presented at the housing board May 23		361	118	0	0	Amber	
AHC_SAV_007	07-Feb-23	Use 1 bed social housing as Temporary Accommodation (TA)		69	69	69	0	Green	10 lets achieved since November. Further 15 properties identified however repairs and furniture orders to be placed. To further explore piloting 2 beds to ease hotel crisis and allow for man transfers) once progress has been made, Pending continued void performance improvements, target to achieve 45 lets across the previous year (2022/23) and 2023/24 is likely to be met.		69	69	0	0	Amber	
AHC_SAV_008	07-Feb-23	Targeted 1 bed project		80	80	80	0	Green	29 moves have been achieved since the project commenced in January of which 13 have been since April. There have been blockages to the project with delays in progressing repairs to empty properties and also delays to the sign up process. this has started to improve. Subject to these improvements, the target to achieve 100 moves remains ambitious but would expect it to be met.		0	0	0	0	Amber	

AHC_SAV_009	07-Feb-23	Targeting families that have been in TA for significant number of years		400	400	400	0	Green	The number of lets has been slow due to the voids issues which is now showing improvements. There have been 24 lets to homeless families since April 2023, most of which have been to households who are being targeted as part of the project. The target is likely to be achieved although to ensure success, void performance must continue to improve for both repairs and sign ups. Families are being targeted for moves for the new Walter Tull development and over 75% of family sized properties are being let to families in temporary accommodation.		400	0	0	0	Amber	
AHC_SAV_010	07-Feb-23	Lease conversion Project		81	81	81	0	Green	This is likely to be achieved. Since this financial year April 2023, there has been 14 lease completions		175	54	0	0	Amber	
EN_SAV_003	07-Feb-23	Houses in Multiple Occupation including licensing		0	0	0	0				50	100	0	0	Amber	
20/25-EC01	11-Feb-20	Head Lease Acquisition Programme	The proposal is to allocate capital budget to enable the acquisition by the Council of as many head-leases as possible on sites where the Council already owns the freehold, in order for the Council to stop paying rent to these landlords and to receive all of the passing rent from those properties which are tenanted by commercial or other tenants.	100	100	0	(100)	Red	There is a risk to this as the cost of purchasing the headleases does not deliver value for money		100	70			Red	
P&H_SAV_001	07-Feb-23	Development Management & Building Control income and fees	This proposal comprises an opportunity to achieve new income potential by securing rental payments from outdoor media companies. This includes digital billboards and an innovative building wrap with a digital display for advertising purposes and council messages.	170	170	170	0	Green	The national increase in fees was due to come into effect via legislation in April 2023, delayed to summer 2023, and then October 2023. The increased fees have still not taken effect nationally so this is having a detrimental impact on this income target		10				Amber	
P&H_SAV_002	07-Feb-23	Efficiencies within the Regeneration & Economic Development programme activity	Terminating the Amey contract for FM Services and bringing Soft FM back in-house, and transferring Hard FM to Homes for Haringey. Approximately 100 staff will be in scope for a TUPE transfer. The proposed saving will be achieved through improved efficiency and returning Amey overhead and profit to the council. The transformation will include purchase of a new Property IT system, and service improvements particularly relating to building repairs and maintenance.	200	200	200	0	Green							Amber	
<b>Total:Housing</b>				<b>1,250</b>	<b>1,250</b>	<b>1,051</b>	<b>(199)</b>				<b>1,177</b>	<b>411</b>	<b>0</b>	<b>0</b>		

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PL20/9	01-Mar-21	Full Cost recovery of services	Recover full costs of matchday cleansing	70	70	0	(70)	Red	Currently, council budgets continue to support matchday cleansing costs.	50	0	0	0	Red	Planning's negotiations with Spurs regards LAMP contributions for matchday cleansing are currently progressing.
PL20/14	01-Mar-21	Commercial Waste	Increased income from commercial waste operations	35	35	0	(35)	Red	Value of businesses closing currently more than value of new business won. Impact from bag prices only being increased by 5% to support businesses through difficult period, against NLWA increase of 14%, is damaging profit all the while growth is not compensating for it. Growth hindered by level of non-compliant commercial sack waste being presented in black sacks. Also seeing aggressive pricing from one particular competitor	35	10	0	0	Red	The Service is a consultee within Enforcement Review and has proposed an MTFS spend to save project to temporarily bolster enforcement resources to help tackle non-compliant and unpaid trade waste, which, when converted to sales, would increase commercial waste revenue
PL20/15	01-Mar-21	Fleet	Reduced costs of council-owned & operated fleet	50	50	0	(50)	Red	Awaiting outcome of fleet strategy - cross cutting saving of fleet operation/maintenance across directorates that is to be unified in the Placemaking and Housing Directorate in the 2024 calendar year	50	0	0	0	Red	Awaiting outcome of fleet strategy following unification of fleet maintenance responsibility
PL20/18	01-Mar-21	Crematorium Lease and Parks Property	Increased income from leases	20	20	20	0	Green		20	0	0	0	Green	
PL20/17	01-Mar-21	Increase green waste subscriptions	Further income from increased take up of green waste subscriptions	15	15	0	(15)	Red	Pre-MTFS income target not expected to be hit again this year	20	20	0	0	Amber	
EN_SAV_002	07-Feb-23	Savings relating to waste services review	Assumed future years saving post new waste services contract	0	0	0	0	n/a		0	1,300	0	0	Amber	
PL20/20	01-Mar-21	PL12 (Stage 2) Fuel Savings from Electric Vehicles		0	0	0	0			25					
EN_SAV_004	07-Feb-23	Events Income Increases	Increased income from commercial and other events in parks	50	50	50	0	Green		40	89	44	44	Amber	
EN_SAV_004	07-Feb-23	Crematorium Lease and Parks Property Increases	Additional income from crematorium lease charges	14	14	14	0	Green							
EN_SAV_004	07-Feb-23	Additional Parks FPN income	Increased enforcement activity planned to deliver additional income from Fixed Penalty Notices	15	15	8	(7)	Amber	Delayed recruitment of enforcement officers						
20/25-YC10 - YC1	11/02/2020 & 12/02/2019	Additional sites for on street digital advertising & Out of home advertising income generation	The proposal is to generate an income from the advertising opportunities in the borough. While we have recently awarded contract for our digital on street advertising, we are now looking at other forms of advertising, which are sympathetic to the surroundings and maximise the councils commercial returns. This is in the form of street advertising, out of home advertising, and libraries/customer services advertising.	6	6	6	0	Green						Amber	
CSE_SAV_002	07-Feb-23	Additional commercial advertising opportunities		128	128	120	(8)	Amber	Due to project timelines income from large format advertising is not going to be in line with budget expectations. However, work is on-going to deliver additional income through the other elements inc smaller format advertising and hubs. Current expectations are that this could be at approx £120k level. There are a number of variables including tender processes which mean that this cannot yet be considered 'green'.	84	50	5	5	Amber	
CSE_SAV_003	07-Feb-23	Improved Debt Recovery		365	365	300	(65)	Amber	Due to issues with the migration data between SAP and the new Debt Management system (Lateral), we are now working towards a Go Live date of beginning of November. We are currently projecting additional cash receipts of £300k across the 3 workteams. It is not possible to predict at this stage how much of this additional cash benefit will translate into revenue savings until year end when the bad debt provision is recalculated.	300				Amber	
CSE_SAV_004	07-Feb-23	Single Person Discount Reviews		290	290	290	0	Amber	The Contract with Civica who will be reviewing the SPD's has been concluded. Once the Data Protection Impact Assessment has been completed (mid-Oct) we can go-live and transfer the dataset over to Civica for data matching and the process for communicating with affected residents can be started. However at this point it is felt that the target is still attainable.	400				Amber	
	09-Mar-21	Digital Together	Cross-Cutting Saving Proposal - re-profiled as part of 2023/24 Budget process	500	500	42	(458)	Amber	The in-year savings expectation has been reduced to reflect the reality of the situation with a reprofiling of the shortfall into next year required (24/25 £1,000k ; 25/26 £1,810k). Work is underway to accelerate the established of a development team, pipeline, automation toolkit and governance process. Expected to be operational in Q3. Work underway to assign a target to each service area in a bid to rethink the way these savings are achieved.	500	1360			Amber	
<b>Total:Committee</b>				<b>1,558</b>	<b>1,558</b>	<b>850</b>	<b>(708)</b>			<b>1,524</b>	<b>2,829</b>	<b>49</b>	<b>49</b>		
<b>TOTAL EXISTING MTFS SAVINGS:</b>				<b>17511</b>	<b>17511</b>	<b>13656</b>	<b>-3855</b>			<b>4891</b>	<b>2940</b>	<b>-101</b>	<b>49</b>		